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"To be the Food Basket of Southern Africa and thé Tourism Destination of Choice"

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

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КРА	GOAL	STRATEGIC OBJECTIVE					
Municipal Transformation and Organisational	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.					
Development	A learning institution	To strengthen record keeping & knowledge management					
	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.					
Basic Service Delivery	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.					
	Safe, healthy living environment	To improve community safety, healt and social well-being					
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District					
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.					
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems					
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance					

SERVICE DELIVERY PERFORMANCE SUMMARY 2023/24 SECOND QUARTER PERFORMANCE REPORT

The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

Section 52 of the Local Government: Municipal Systems Act, Act 32 of 2000 requires the Mayor of a Municipality

(a) Must provide general guidance over fiscal and financial affairs of the municipality;
(b) In providing suchgeneral political guidance to monitor and to the extent provided in this Act, oversee the excercise of the responsibilities assigned in terms of this Act to the Accounting Officer and the Chief Financial Officer.

(c) Must take all reasonable steps to ensure that the municipality performs its constitutional and statutory functions within the limits of the municipality s approved budget.
(d) Must within 30 days of the end of the quarter , submit a report to the council on the implementation of the budget and the financial state of affairs of teh municipality.

KPA's Performance Indicators	No. of Applicabl e Indicators		No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Devel	8	6	2	75%
Basic ServiceDelivery	2	0	2	0%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	18	9	9	50%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	24	18	7	72%
	61	43	19	70%

		(Overall % =	70%
KPA's Projects	No. of Applicabl e Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Devel	0	0	0	0%
Basic ServiceDelivery	11	5	6	45%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	0	0	0	0%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	0	0	0	0%
	11	5	6	45%
		(Overall % =	45%

KPA's Performance Indicators and Projects	No. of Applicabl e Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Devel	8	6	2	75%
Basic ServiceDelivery	13	5	8	39%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	18	9	9	50%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	24	18	7	72%
	72	47	26	65%
		0	verall % =	65%

The **35%** under performance was due to poor revenue collection (municipalities not adhering to the signed Service Level Agreement), Audit committee resolutions not being resolved. Delay in appointment of service providers which resulted in the municipality not spending on the capital projects as targeted. As per the MIG condition, the municipality must spent 45% of the MIG budget and the municipality only spent 38% by December. This has a negative impact on budget allocated for service delivery, which may lead to the conditional grant being re-allocated and reduced for the municipality. The municipality spent a low of 10% on Financial Management Grant, this was due to the delay in appointment of the Training Provider for MFMP for interns. the municipality over spent on the EPWP budget, spending 100% on the first half of the financial year. In terms of Governance, the municipality have outstanding disciplinary cases that are not fully resolved and was caused by delays from the employees site. The resolutions not fully implemented and financial statements not prepared on a quarterly basis.

						<u>KPA 1: MUN</u>			AND ORGANISATI	IONAL DEVEL	OPMENT						
			OUTCOME	INE (OUTPUT 1:	IMPLEMENT A DIFFERE	NTIATED APPROACH				ORT, OUTPUT	4: ACTIONS S		OF THE HUMAN SE	TTLEMENT OUTC	OMES)		
ote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performanc e	Chailenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_01	To promote democracy and sound governance	Municipal Transformation and Organisational Development	Human Resource Management	To ensure that the reviewed organizational structure is approved by council by 30 June 2024	# of Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolutior
	D_02	ro mealeate	Municipal Transformation and Organisational Development		To reduce the vacancy rate within the financial year	# of vacant positions filled within financial year	Number	83	30	Operational	0	4	None	None	Target Achieved	Director Corporate	Appointme letters
	D_03		Municipal Transformation and Organisational Development		To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	15	18	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Council Resolution
		democracy and sound governance	Municipal Transformation and Organisational Development	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	%	0	100%	Operational	100%	2/5 40%	Hearing posponed due unavailability of employees representative	Ensure adherence to the municipal policy by the discliplinary	Target not Achieved	Director Corporate	Disciplinar cases repo
	D_05		To inculcate entrepreneurial and intellectual capabilities		personnel	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Dated Prod of submission
		To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2023	Council approve IDP/Budget/ PMS Process Plan		1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Process Pla / Council resolution
		To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the Draft 2024/25 IDP by 31 March 2024	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Draft IDP/ Council resolution
	TLMTO D_08	To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the Final 2024/25 IDP by 31 May 2024	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Final IDP/ Council resolution

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_09	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	Approval of the Final 2024/25 SDBIP by 30 June 2024	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Executive Mayor
	D_10	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	D_11	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council		4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report/ Council resolution
	D_12	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP		%	100%	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	D_13	democracy and sound governance	Municipal transformation and organisational development	PMS	To ensure quartely assessments for S54 & 56 Managers is conducted within financial year .	# of performance assessments conducted for Sec 54A & 56 Managers	Number	0	2	Operational	1	N/A	N/A	N/A	N/A	Municipal Manager	Performance Assessments report for Senior Managers
	D_14	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury by 30 August each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA,AG , Provincial Treasury
	D_15	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_16		Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution
	D_17	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Report / Council resolution
	D_18		Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report
	D_19	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	SDBIP / Council resolution
	D_20	To promote democracy and sound governance	Municipal Transformation and Organisational Development	Legal Services	effecience and effictiveness of municipal	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointmen ts made)	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Signed Service Level Agreements
	D_21	To promote democracy and sound governance	Municipal Transformation and Organisational Development	Internal Audit	Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AG Action Plan/ Council resolution
		sound	Municipal Transformation and Organisational Development	-	To ensure efffective implementation of risk mitigations actions 30 June 2024	# of Risk reports submitted to Audit Committee on a quarterly base	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Quartely risk reports
	D_23	To promote democracy and sound governance	Municipal Transformation and Organisational Development	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	72%	100%	Operational	50%	49%	Lack of commitment from Management	Implementatio n of Consequences management	Target not Achieved	Municipal Manager	Resolved IA findings register

Vote Nr		Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	(1 Oct -31	2nd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_24	democracy and sound governance	Municipal Transformation and Organisational Development		To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	57%	100%	Operational	N/A	N/A	N/A	N/A	N/A		Resolved AG Action Plan (Updated & POE submitted)
	D_25	democracy and sound governance	Municipal Transformation and Organisational Development	management	To ensure efffective implementation of risk mitigations actions 30 June 2024	% of Risk issues resolved	Percentage, (# Risk issues implemente d / resolved / # of risks identified)	72%	100%	Operational	50%	72%	Slow implementation of risk mitgation plans	risk register	Target Achieved	Municipal Manager	Resolved Risk issues and POE submitted

							KPA 2 : BASIC	SERVICE DELIVI	ERY INDICATO	<u>RS</u>						
						0	UTPUT 2: IMP	ROVING ACCESS	TO BASIC SER	VICES						
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Program me	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
	01	Sustainable Infrastructure development and maintenance		development and MIG implementation	Development of MIG implementation Plan by July each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Approved MIG Implementat on Plan
	02	Sustainable Infrastructure development and maintenance	Water	infrastructure development	Development of the waste water risk abatement plan by 30 June 2024	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Plan/ Counci resolution
	03	Sustainable Infrastructure development and maintenance	MIG		# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	10	12	Operational	3	2	Municipal Infrastructure System malfunction	Ensure that reports are captured in time in the system	Target not Achieved	Senior Manager Technical	MIS screenshots (website screenshots)
	04	To promote demovracy and sound governance		efficient and	# of by-laws gazetted by 30 June 2024	Number	0	5	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	05	Clean, safe and hygienic environment, water and sanitation services	Water	-	# of HH with access to water	Number	1 355 HH	6000 HH	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Technical Reports
	06	Clean, safe and hygienic environment, water and sanitation services	Sanitation		# of HH with access to sanitation	Number	4 902 HH	473 HH	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Completion Certificate / Happy letters
	07	Clean, safe and hygienic environment, water and sanitation services	Roads and Transport	To ensure provision of basic services	# in KMs of gravel roads graded	Number (km)	2107 km	1000 km	Operational	250 km	60.38 km	Graders s breakdown in GGM, GLM and GTM	Fastrack the SCM processes to fix the Graders	Target not Achieved	Senior Manager Technical	Signed Monthly Grading reports

						<u>KPA 3</u>	: LOCAL ECO	NOMIC DEVELO	PMENT							
						<u>K</u>	EY PERFORMA	NCE INDICATO	<u>RS</u>							
					OUT	COME 9: IMPLE	MENTATION OF	THE COMMUNITY	WORK PRO	GRAMME						
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	Responsib e Person	Evidence requires
	TLLED_ 01	To promote economic sectors of the district	LED	To ensure sustainable livelihoods within the district	# of jobs opportunities created through EPWP	Number (Accumulativ e)	2 800	1 400	Operational	350	1 306	None	None	Target Achieved	Senior Manager Planning	Proof of jobs opportuniti es created
	TLLED_ 02	To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	6	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Training reports
	TLLED_ 03	To promote economic sectors of the district	LED		# of SMME supported through LED	Number	181	100	Operational	20	48	None	None	Target Achieved	Senior Manager Planning	Proof for SMME s supported
	04	To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	EPWP reports/ Council resolution
	05	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year	# of LED District Forums coordinated	Number	3	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Agenda, Minutes & Attendance register
	TLLED_ 06	To promote economic sectors of the district	LED	To Coorinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows	# of Marketing Initiated coordinated	Number	4	4	Operational	1	2	None	None	Target Achieved	Senior Manager Planning	proof for Marketing initiatives coordinated
	- 7	To promote economic sectors of the district	Tourism		# of Tourism (INDABA) Engagements attended	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Attendance register & Reports

					<u>0</u>		KEY PERFO	PAL FINANCIAL RMANCE INDIC ATIVE AND FINA	ATORS	PABILITY						
Vote Nr	Top Layer KPI Ref	Strategic Objective		Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
		To Increase revenue generation and implemenet financial control systems	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial yer	Percentag e (Revenue billed for the year)	0%	95%	Operation al	95%	36%	In accurate data on the financial system	To enforce the SLA with the local Municipalitie s	Achieved	CFO	Reconcilia tion report (Billing reports)
		To Increase revenue generation and implemenet financial control systems	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentag e (Debtors)	0%	80%	Operation al	60%	0%	non- adherenc e to SLA by local municipali ties	taking over of some of the key accounts in the local municipalitie s	Achieved	CFO	Debtors Reconcilia tion report (Age analysis reports)
		To Increase revenue generation and implemenet financial control systems	Revenue	To monitor the implementatio n of municipal services within a financia year	(Meter services) within the financial	Number	0	4	Operation al	1	0	Meters not budgeted for in the year under review	to budget for meters in the next financial year	Target not Achieved	CFO	Data cleansing reports (meter services)
		To Increase revenue generation and implemenet financial control systems	Budget and Reporting	statements	# of quarterly financial statements submitted to the MM.	Number	0	4	Operation al	1	0	Could not be done due to capacity issues	Recons should be done on a monthly basis in preparation	Target not Achieved	CFO	Quarterly Financial Statement s /Dated proof of submissio n
		To Increase revenue generation and implemenet financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Draft Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget / Council Resolution

TLF	FV_06 To Increas revenue generation implemene financial control	and and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Final Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Buget / Council Resolution
	implemene financial control	and Reporting t	legislation within the financial year	# of Council approved Draft Budget policies	Number	11	11	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Draft Budget related policies / Council Resolution
TLF	V_08 To Increas revenue generation implemene financial control systems	and and and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Final Budget policies	Number	4	11	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Budget related policies / Council Resolution
TLF	V_09 To Increas revenue generation implemene financial control systems	and and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Adjustment budget by 28 February each year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Adjusted Budget / Council Resolution
	implemene financial control systems	and Reporting t	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Number	0	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Dated proof of submissio n
	implemene financial control systems	and and Reporting	To ensure compliance with legislation within the financial year	# of Deviation 32 Registers developed and updated	Number	12	12	Operation al	3	6	None	None	Target Achieved	CFO	Updated Deviation register
TLF	FV_12 To Increas revenue generation implemene financial control systems	and and Reporting	legislation within the	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Oerational	3	6	none	none	Target Achieved	CFO	Financial reports

	revenue generation and implemenet financial control systems		legislation within the financial year	# of monthly Sec 71 reports submitted to Provincial treasury within 10 working days	Number	12	12	Operation al	3	6	none	none	Target Achieved	CFO	Dated proof of submissio n
TLF	generation and	Supply Chain Managem ent	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operation al	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointme nt Letters
TLF	revenue generation and	ent	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	%	100%	100%	Operation al	100%	100%	none	none	Target Achieved	CFO	Website screensho ts
TLF	generation and		To ensure payment of service providers within 30 days of the submission of invoices.	% in payment of invoices wiithin 30 days of receipt from the service providers	%	47%	100%	Operation al	100%	76%	Poor administratio n of invoices from directorates to BTO	correct invoices to	Target not Achieved	CFO	Age Analysis
	generation and implemenet financial control systems	Managem	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	GRAP compliace Assets register compiled
TLF		Assets Managem ent	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operation al	1	1	Assets verificatio n not done due to capacity issues	Ensure that assets are verified bi- annual	Target not Achieved	CFO	Quarterly Assets verification reports

revenue generation and implemenet financial control systems	re Managem ent	To effectively manage the financial affairs of the municipality within the financial vear	% capital budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	74%	100% Capital Budget spent	Capital	40%	48%	None	None	Target Achieved	CFO/Wate r & Technical Services	reports/
0	re	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintanance budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	100%	100% Operational Budget spent	Operation al	40%	34%	Delay in appointme nt of service providers	adhere to the procurement plan	Target not Achieved	CFO/Wate r & Technical Services	Financial reports/
•	re	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	100%	100% MIG expenditure	Capital	45%	38%	delay in appoinme nt of MIG contractor s	MIG contractors are not appointed, to fastract the implementati on of		CFO/Wate r & Technical Services	Financial reports/
implemenet financial control systems	Expenditu re Managem ent	To effectively manage the financial affairs of the municipality within the financial year	% RBIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	70%	100% RBIG expenditure	Capital	40%	45%	none	none	Target Achieved	CFO/Wate r & Technical Services	reports/
To Increase revenue generation and implemenet financial control systems	re	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	84%	100% WSIG expenditure	Capital	40%	40%	None	None	Target Achieved	CFO/Wate r & Technical Services	reports/
0	re	To effectively manage the financial affairs of the municipality within the financial year	% RRAMS budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	99%	100% RRAMS expenditure	Capital	40%	55%	None	None	Target Achieved	CFO/Wate r & Technical Services	Financial reports/

TLFV_25	To Increase	Expenditu	To effectively	% FMG budget	Percentag	100%	100% FMG	Operation	40%	10%	Delay in	Appointmen	Target not	CFO	Financial
	revenue	re	manage the	spent as	е		expenditure	al			the	of the	Achieved		reports/
	generation and	Managem	financial	approved by							appointme	Training			
	implemenet	ent	affairs of the	Council within							nt	provider in			
	financial		municipality	the financial								the 3rd			
	control		within the	year								quarter			
	systems		financial year												
TLFV_26	To Increase	Expenditu	To effectively	% EPWP	Percentag	100%	100% EPWP	Operation	40%	60%	None	None	Target	CFO/Wate	Financial
	revenue	re	manage the	budget spent	е		expenditure	al					Achieved	r&	reports/
	generation and	Managem	financial	as approved by	(Accumul									Technical	
	implemenet	ent	affairs of the	Council within	ative)									Services	
	financial		municipality	the financial											
	control		within the	year											
	systems		financial year												

							<u> </u>	KPA 6 : SPATIAL F	ATIONALE							
							<u>OUTPUT 2: I</u>	MPROVING ACCE	SS TO BASIC SERV	/ICES						
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
	01	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)		100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	dated Land use register
	02	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Municipal Planning Tribunal meetings coordinated	Number	16	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Attendance Register, Minutes
	03	To have efficient, effective economic and intergrated use of space	GIS	To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage in Capturing Projects in the GIS system within the financial year .	%	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	List of projects coordinates in the GIS
		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Namakgale 500 sites(BPM) by 30 June 2024	Number	New	1	R526,500	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Appointmen Letter/ SLA
	05	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# To establish township in Burgersdorp 600, Relela 200 & Mariveni 200 sites(GTM) by 30 June 2024	Number	New	1	R2,106,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Appointmen Letter/ SLA
	06	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Township established at Phooko 200 & Mokwakwaila300 (GLM) 1000 sites by 30 June 2024	Number	New	1	R1,053,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Appointmen Letter/ SLA

SPR	To have	Spatial	To have	# of SDF reviewed	Number	New	1	R1,053,000	N/A	N/A	N/A	N/A	,,,		Council
07	efficient,	Planning	sustainable,	by 30 June 2024											resolution
	effective		optimal,											Planning	
	economic and		harmonious and												
	intergrated		intergrated land												
	use of space		deveolopment												

								ICE AND PUBI		PATION						
		OUTCOME			DEMOCRACY TI			MANCE INDIC								
		<u>UCTOONIL</u>	0,00110							011 01 0. AL						
ote Nr	Top Layer KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	2nd Quarter (1 Oct -31 Dec 2023)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Eviden Require
	PP_01	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	13	7	Operational	1	2	None	None	Target Achieved	Municipal Manager	Agenda Minutes attenda e registe
	GPP_0 2	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implemenation of Council Resolutions	Percentage	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Update Resolu ns Registe
	PP_03	To promote democracy and sound governance	el	To ensure functionality of MAYCO within the financial year.		Number	13	7	Operational	1	2	None	None	Target Achieved	Municipal Manager	Agenda Minute attanda e regis
	PP_04	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	48	39	Operational	9	7	The portfolio did not sit due to other commitments of members	To adhere to the corporate calender		Manager Executive Mayor s Office	Agend Minute attanda e regis
	TL_GG PP_05	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implemenation of Portfolio Resolutions	Percentage	68%	100%	Operational	100%	60%	Slow implementati on by departments	Prioritise resolutions and fastrack through management & depatmental engagements		Manager Executive Mayor s Office	Update Resolu ns Registe
	PP_06	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.		Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agend Minute Attend e Regi
	GPP_0 7	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation n of IGR Resolutions	Percentage	86%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Update Resolu ns Regist

PP_08	To promote democracy and sound governance	e	To ensure functionality of Council committees within the financial year	Meeting held within the financial year	Number	4	4	Operational	1	0	The portfolio did not sit due to other commitments of members	to adhere to the corporate calender		Manager Executive Mayor s Office	Attendanc e Register
PP_09	To promote democracy and sound governance	Public Participati on	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the finnacial year	Number	10	10	Operational	N/A	N/A	N/A	N/A		Manager Executive Mayor s Office	Attendanc e Register, Minutes
PP_10	To promote democracy and sound governance		To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	26	4	Operational	1	2	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandanc e register
PP_11	To promote democracy and sound governance			submitted to council held within the financial year	Number	5	5	Operational	1	2	None	None	Target Achieved	Manager Executive Mayor s Office	Council resolution s
	To promote democracy and sound governance	ent	To ensure functionality of administration	# of Management meetings held within the financial year	Number	12	12	Operational	3	3	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attandanc e register
	To promote democracy and sound governance	ent	To ensure functionality of administration	% in iMplementation of MANCO Resolutions within the financial year	Percentage	100%	100%	Operational	100%	1	None	None	Target Achieved	Municipal Manager	Updated Resolutio ns register
PP_14	To promote democracy and sound governance		Council within the financial year	# of LLF meetings held within the financial year	Number	13	12	Operational	3	3	None	None	Target Achieved	Senior Manager Corporate	Agenda, Minutes & attendanc e register
PP_15	To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	88%	100%	Operational	100%	6/9 67%	Slow implementati on by senior managers	Developing of turn around time plan for implementati on		Senior Manager Corporate	Updated Resolutio ns register
PP_16	To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP review		Number	3	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda & Attendanc e register

_	To promote democracy and sound governance	Public Participati on	involvement in the IDP/Budget review within a	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	3	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda & Attendanc e register
PP_18	To promote democracy and sound governance	Public Participati on	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	None	None	Target Achieved	Director Executive Mayor s Office	Updated Complaint s Managem ent Register
PP_19	sound governance	Public Participati on	involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	3	4	Operational	1	1	None	None	Target Achieved	Director Executive Mayor s Office	Agenda & Attendanc e register
PP_20	To promote democracy and sound governance	on	involvement in Municipal activities	# of Internal quarterly Newsletters developed	Number	4	4	Operational	1	1	None	None	Target Achieved	Director Executive Mayor s Office	Electronic News letters
	To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	7	7	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & Attandanc e register
	To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	83%	100%	Operational	100%	64%	Slow implementati on of resolution by Directorates	AC resolutions to be standing items in management	Target not Achieved	Municipal Manager	Audit Committe e resolution s register
PP_23	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolutio n
PP_24	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resoltion

TLGG	To promote	Risk	To ensure	Council	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal	Council
	democracy and sound governance		Risk committee within the financial year.	approved Fraud and Anti Coruption strategy										Manager	Resolutio n
PP_26	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	N/A	100%	Operational	100%	No cases warranted to be investigated	N/A	N/A	N/A	Municipal Manager	Updated Fraud and Corruptio n case register
PP_27	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	Number	Disclaimer	1	Operational	1	0	Municipality did not recognise impairement on Infrastructure assets & debtors not properly performed at the end of the financial year	Develop and implement AG action plan	Target not Achieved	Municipal Manager	Auditor General Audit Report
GPP_2 8	To promote democracy and sound governance	IT	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Corporate	Audit trail report
TL_G GPP_2 9	To promote democracy and sound governance	IT	To promote democracy and sound governance	# of Monthly IT servers backups reported	Number	12	12	Operational	3	3	None	None	Target Achieved	Senior Manager Corporate	Audit trail report
0	To promote democracy abd sound governance		Functionality of Audit within the financial year	approve Internal Audit Plan by 30	Number	1	1	1	N/A	N/A	N/A	N/A		Municipal Manager	AC approved Internal Audit Plan
	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve revised Internal Audit Charter by 30June	Number	1	1	1	N/A	N/A	N/A	N/A		Municipal Manager	AC approved revised Internal Audit Charter

			2023/24	CAPITAL WORKS	PLAN SUMM	ARY OF CAPIT	AL PROJECT	S PER FOR TH	E YEAR						
						BASIC SER	ICE DELIVE	RY PROJECTS	2023/ 2024						
Regio n/War d	Strategic Objective	Programm e	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	2nd Q Target	2nd Q Actual Performance	Challenges	Corrective Measures	Results	Evidence required
BSD P1	To have integrated infrastructure development	Water	Consruction of Hoedspruit bulk Water supply	Hoedspruit Bulk water supply	7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R10,689,867	50%	0%	Non availability of land for construction of the proposed new reservoir.	Mopani to apply for budget maintenance to complete the	Target not Achieved	Completion certificate
BSD P2	To have integrated infrastructure development	Water	Construction of Lephepane Bulk Water	Lephephane Bulk Water	7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R51,000,000	50%	10%	Pressure testing not yet done as there is no bulkline to feed the practically completed reticulation project.	Appointment of contractor has been done in December 2023 to provide for bulk connections.	Target not Achieved	Completion certificate
BSD P3	To have integrated infrastructure development	Water	Construction of Bulk Water Supply at Lulekani Water Scheme Benfarm	Lulekani Water Scheme Benfarm	7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R63,200,419	50%	26%	Slow progress encountered in the beginning of both Phase 1 and 2 due to community stoppages.	Engagements with communities on continous basis.	Target not Achieved	Completion certificate
BSD P4	To have integrated infrastructure development	Water	Construction of Makhushane Water Scheme	Makhushane Water Scheme	7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R42,500,000	50%	79.00%	None	Nonee	Target Achieved	Completion certificate
BSD P5	To have integrated infrastructure development	Water	Construction of Ritavi Water Scheme	Ritavi Water Scheme	7/1/2023	6/30/2024	#REF!	MIG	R59,500,000	50%	9%	Project delayed due to stoppages by communities & slow progress on site	Continuos engagements with the communities & closely monitoring of the contractos s performance		Completion certificate
BSD P6	To have integrated infrastructure development	Water	Construction of Sefofotse to Ditshosini / ramahlatsi bulk water and water reticulation	Sefofotse to Ditshosine bulk water/ ramahlatsi bulk water & reticulation	7/1/2023	6/30/2024	4	MIG	R5,974,307	50%	10%	Lack of progress on-site due to cashflow problems & delay by ESKOM in connecting	closely monitoring of the contractos s performance & payment to ESKOM on the connection		Completion certificate
BSD P7	To have integrated infrastructure development	Water	Construction of Sekgosese Water Scheme supply and Borehole equipment		7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R59,500,000	50%	82.00%	None	None	Target Achieved	Completion certificate
BSD P8	To have integrated infrastructure development	Water	Construction of Water Reticulation Thabina to Lenyenye Bulk Water supply	Thabina to Lenyenye Bulk Water supply	7/1/2023	6/30/2024	Senior Manager Water Services	MIG	R54,733,657	50%	8%	Pump station on Phase 3 awaiting to be energized by ESKOM in order for the project to be officially handed	Continuous engagement with ESKOM	Target not Achieved	Completion certificate

P9	To have integrated infrastructure development	water supply scheme	Thapane water supply scheme - upgrading of Water Reticulation	7/1/2023	 Senior Manager Water Services	MIG	R6,911,166	50%	82%	None	None	Target Achieved	Completion certificate
	To have integrated infrastructure development	of Thapane water scheme	Thapane Water Treatment Plant and replacement of Rensing Us	7/1/2023	Senior Manager Water Services	MIG	R35,107,834	50%	76%	None	None	Target Achieved	Completion certificate
	To have integrated infrastructure development		Tours Water reticulation	7/1/2023	Senior Manager Water Services	MIG	R61,625,000	50%	68.00%	None	None	Target Achieved	Completion certificate

2023/24 SECOND QUARTER PERFORMANCE REPORT

The report is hereby submitted in terms of Sec 52 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality s performance against the 2023/2024 Original Service Delivery Budget Implementation Plan as approved by the Executive Mayor and Council.

DATE

Mr T.J MOGANO MUNICIPAL MANAGER MOPANI DISTRICT MUNICIPALITY

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